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QUESTION: 199

Which business architecture perspective is commonly tied directly to stakeholder?

- A. Product
- B. Strategy
- C. Information
- D. Value stream

Answer: D

QUESTION: 200

Which cross-mapping is commonly used as a way to understand where a certain organization may have unique versus overlapping abilities?

- A. Business unit to location cross-mapping
- B. Business unit to capability cross-mapping
- C. Information to business unit cross-mapping
- D. Business unit to value stream cross-mapping

Answer: B

QUESTION: 201

In order to accurately assess the specific value an initiative plans to deliver to a customer, to what should that initiative be mapped?

- A. Capability
- B. Value stream
- C. Business unit
- D. Information concept

Answer: B

QUESTION: 202

What are the key benefits to piloting a business architecture approach prior to establishing a practice area within an organization?

- A. It provides executive visibility and jump starts business architecture baseline
- B. It jump starts business architecture baseline and creates detailed methodology
- C. It establishes relationships with downstream consumers and documents integration points
- D. It provides immediate value to business subject matter experts and creates detailed methodology

Answer: A

QUESTION: 203

In addition to value streams and capabilities, the domains of business architecture that should be used when shifting to a customer-centric business model are:

- A. Products and processes
- B. Organization and information
- C. Processes and application systems
- D. Application systems and information

Answer: B

QUESTION: 204

To ensure that initiatives are aligned to strategy, an initiative should be:

- A. Vetted by strategic planning committees
- B. Driven directly out of a specific business unit
- C. Run through the program management office
- D. Tied directly to one or more explicit business objectives

Answer: D

QUESTION: 205

In a well-constructed capability map, the map represents:

- A. A project portfolio
- B. Business unit names
- C. A single business unit
- D. A rationalized view of the business

Answer: D

QUESTION: 206

What is the impact of corporate governance on business architecture?

- A. It assigns responsibility and accountability for the issue escalation process to minimize project lag time
- B. It dictates the level and priority of management information required during implementation of a business solution
- C. It imposes security rules and restrictions to ensure that business solutions do not unduly impact business components or projects
- D. It provides the decision making and approval framework with review and validation at logical checkpoints to ensure results meet expectations

Answer: D

QUESTION: 207

What accurately describes future state capabilities?

- A. They are capabilities that have yet to be automated
- B. They cannot appear in a capability map in any form
- C. They have no place in a capability mapping discussion
- D. They represent capabilities the business has no ability to perform

Answer: D

QUESTION: 208

An insurance company is divesting one of its personal insurance lines. Which action should the business architecture practitioner pursue first?

- A. Deliver strategic objective input to the newly divested business
- B. Provide input to the organizational structure of the divested entity
- C. Identify which capabilities are divested, kept in house or fit both criteria
- D. Assess which application systems are to be retained, kept in house or sunset

Answer: C

QUESTION: 209

In business architecture, a service is:

- A. A pre-bundled sets of capabilities
- B. An IT organization deliverable to a business unit
- C. An intangible product, such as accounting or consultancy
- D. A perspective on value stream stage to capability mapping

Answer: C

QUESTION: 210

What provides a clear indication that important information mapping relationships were poorly implemented in practice?

- A. Inability to visualize new workflow solutions flowing through a value stream
- B. An inability to differentiate certain specialty customers from other types of customers
- C. Repetition of customer information for every account and policy owned by that customer
- D. Poor product and service innovation and deployment across product lines and business units

Answer: C

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